

# Risk Management II

## Advance Risk Models

# Plan

## Greeks

- Delta, Gamma, Vega, Theta

## Hedging

- Derivative Portfolio
- Method II, EGS Case

## Credit Risk

- DPD Analysis
- PD Models, Barclays Bank

## Capital Adequacy & ICAAP

- Capital Adequacy Models
- Stress Testing, Solvency II

## How to kill a bank in one day

- Integrated Bank Simulation
- Liquidity, Capital, Market Risk

ALM

- Asset Liability Management

Delta Hedging

- Derivative Portfolio Greeks

Barclays Bank

- Libor Crisis, FI Limits, PD Models

Value at Risk

- Margin Lending & FI Limits

Liquidity Stress  
Testing

- Extending Capital Adequacy

Enron Gas  
Services

- Running a risk book

# Option Greeks

A quick review

# Moneyness & value change

Deep Out  
of Money

- Change in value?
- Volatility

At or Near  
Money

- Change in value?
- Strike, Spot

Deep in  
Money

- Change in value?
- Time

# The Greeks

Delta

- Change in value on account of a unit change in the underlying

Gamma

- Change in Delta on account of a unit change in the underlying

Vega

- Change in value on account of change in volatility

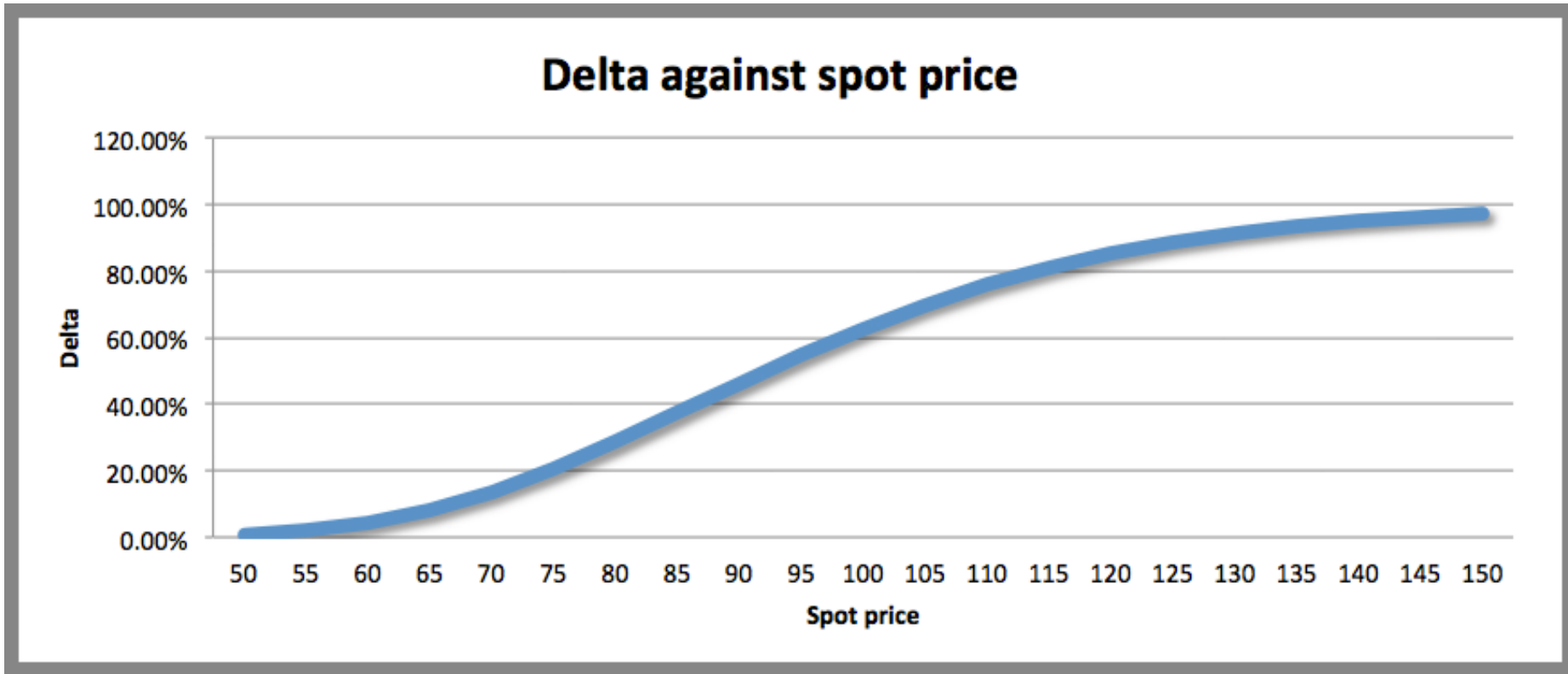
Theta

- Change in value on account of change in time

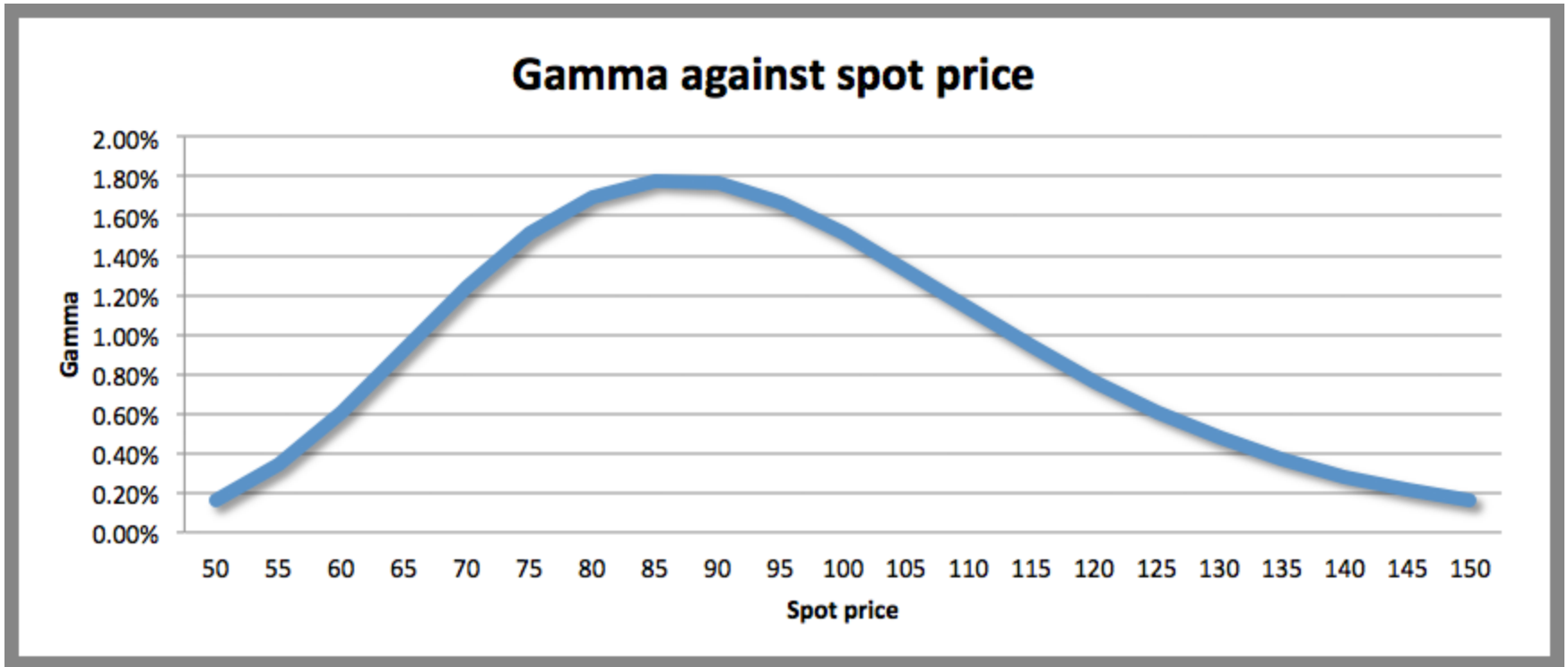
Rho

- Change in value on account of change in interest rates

# Delta

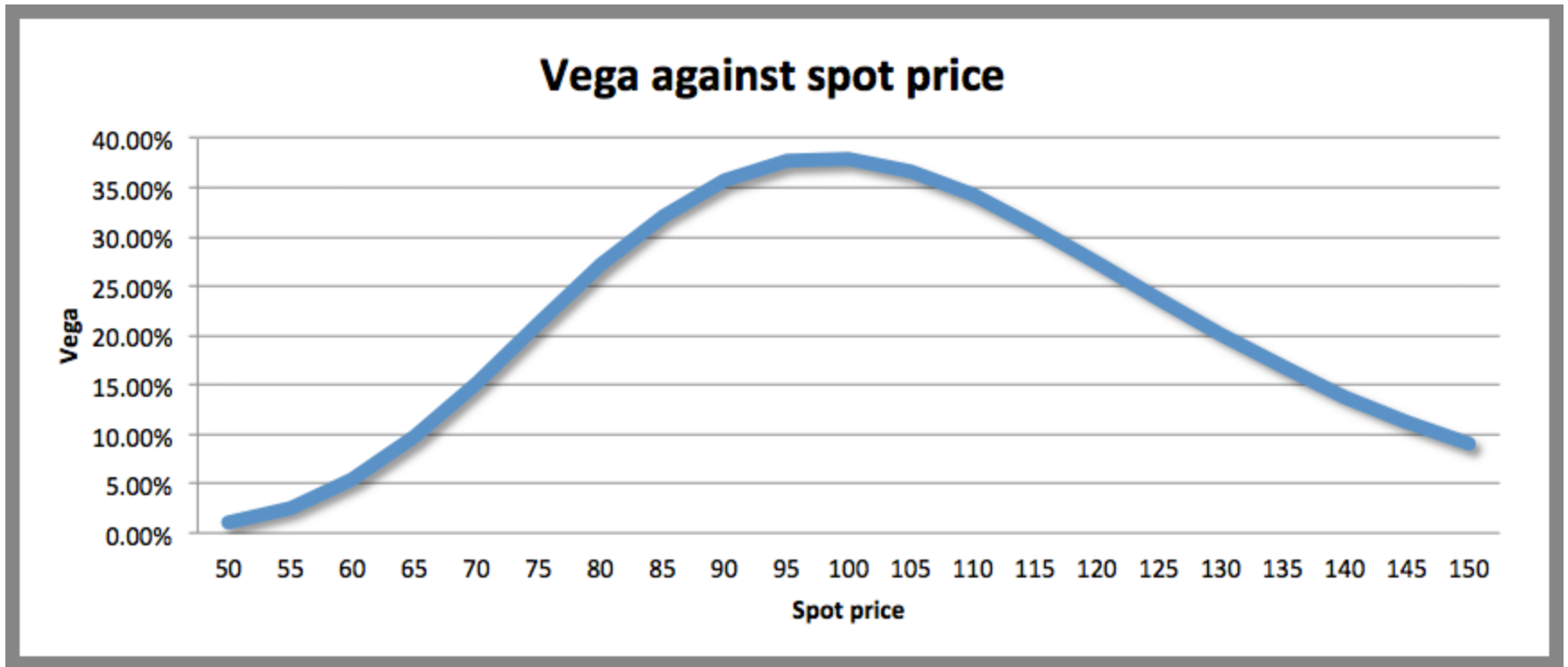


# Gamma

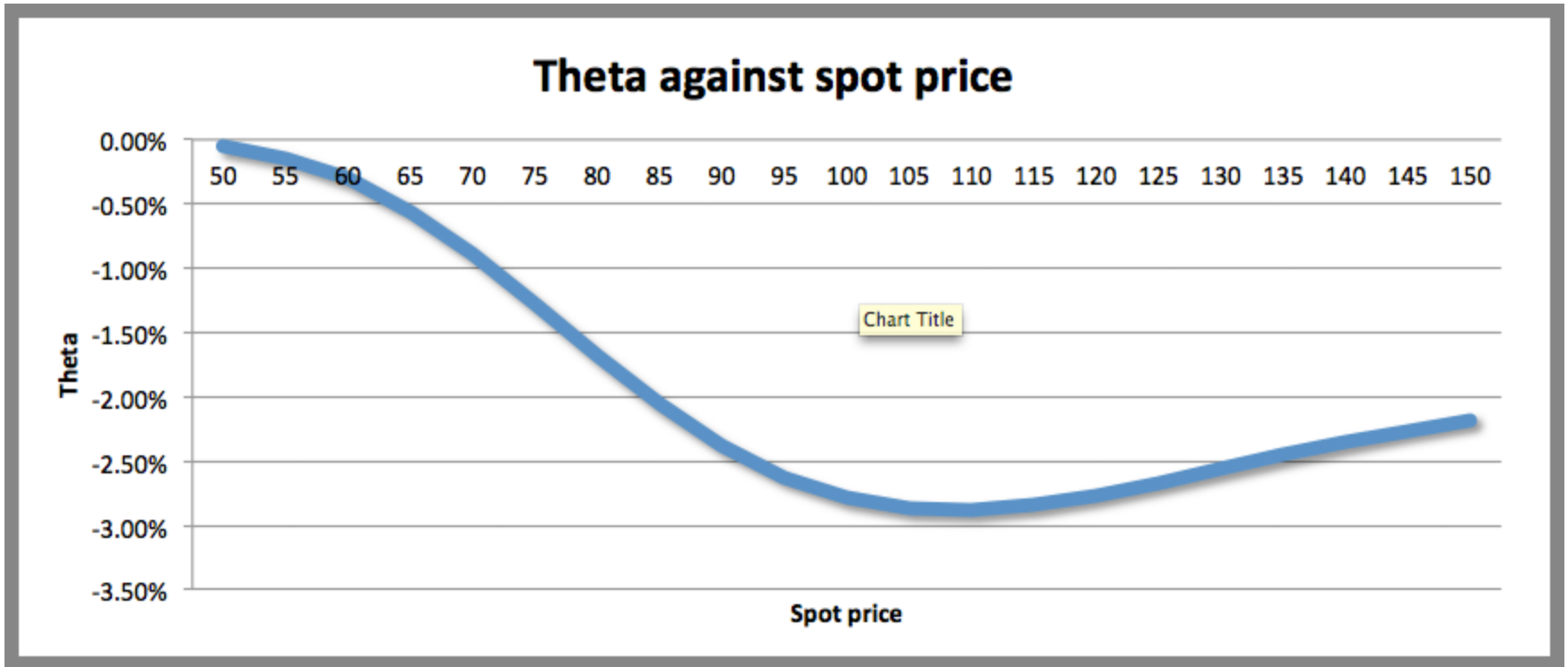




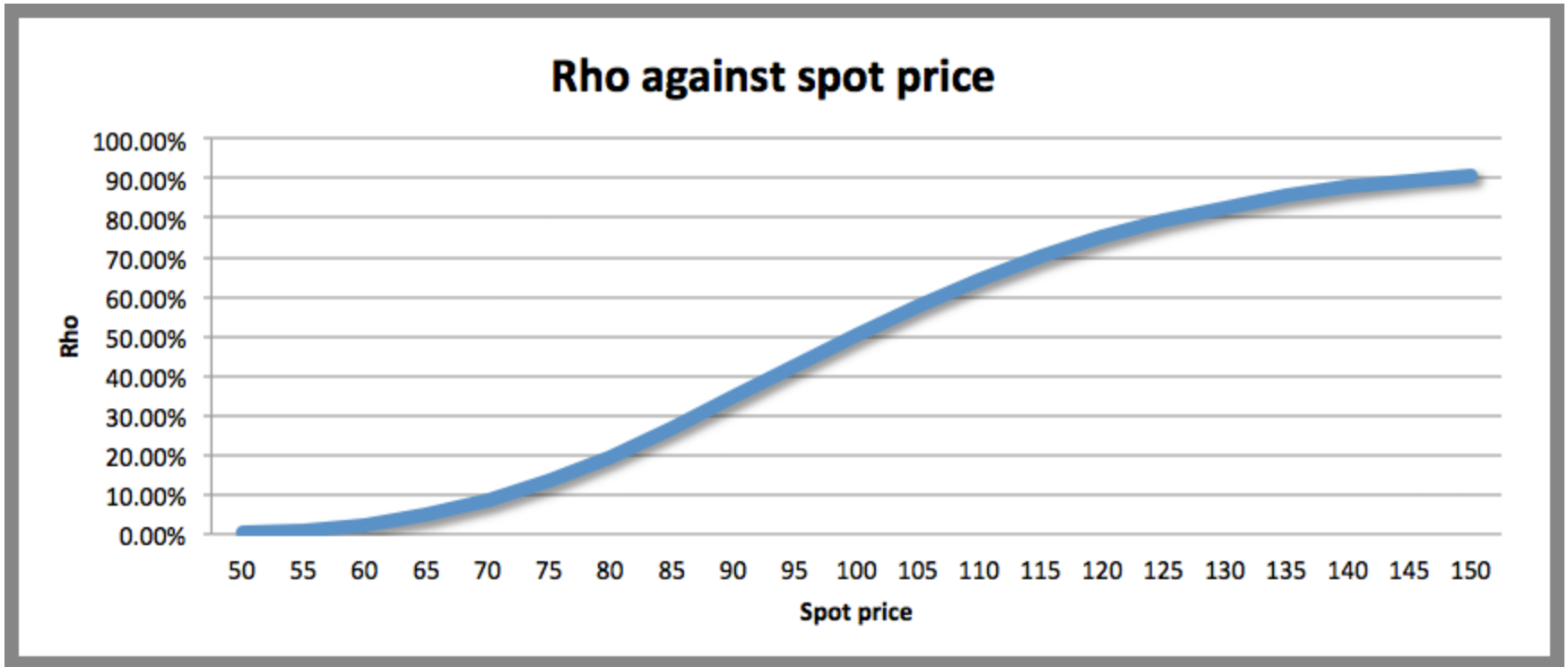
# Vega



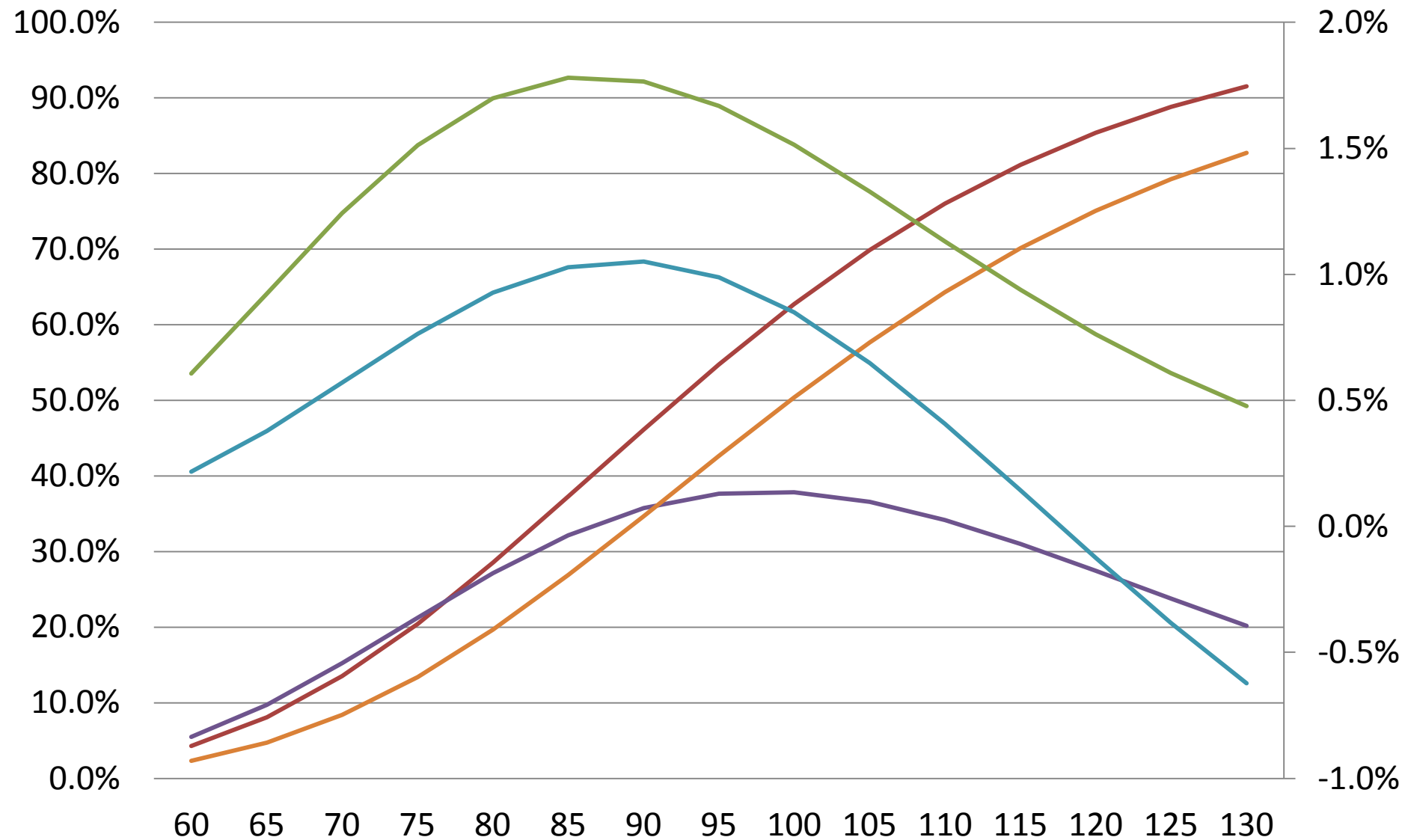
# Theta



# Rho



# The Greeks against Spot



— Delta — Vega — Rho — Gamma — Theta

# Delta Call

$$\Delta Call = N(d1)$$

# Delta Put

$$\Delta Put = 1 - N(d1)$$

# Greek Summary

$$\text{delta}_{\text{Call}} = \frac{\partial C}{\partial S} = N(d_1)$$

$$\text{gamma}_{\text{Call}} = \frac{\partial \text{delta}}{\partial S} = \frac{N'(d_1)}{S\sigma\sqrt{T}}$$

$$\text{vega}_{\text{Call}} = \frac{\partial C}{\partial \sigma} = S\sqrt{T}N'(d_1)$$

$$\text{theta}_{\text{Call}} = \frac{\partial C}{\partial T} = -\left(\frac{S_t N'(d_1)\sigma}{2\sqrt{T}}\right) - RX e^{-RT} N(d_2)$$

$$\text{rho}_{\text{Call}} = \frac{\partial C}{\partial R} = XT e^{-RT} N(d_2)$$

# N prime & Gamma

$$N'(d_1) = e^{-\frac{(d_1)^2}{2}} \frac{1}{\sqrt{2\pi}}$$

$$\text{gamma}_{\text{call}} = \frac{\partial \text{delta}}{\partial S} = \frac{N'(d_1)}{S\sigma\sqrt{T}}$$



# Gamma Call

$$\Delta Call = N(d1)$$

$$\gamma Call = \frac{N'(d1)}{S\sigma\sqrt{T}}$$

# Gamma Put



# Gamma Put

$$\Delta Put = 1 - N(d1)$$

$$\gamma Put = \frac{N'(d1)}{S\sigma\sqrt{T}}$$

# Vega Call

$$\Delta Call = N(d1)$$

$$\gamma Call = \frac{N(d1)}{S\sigma\sqrt{T}}$$

$$Vega Call = SN'(d1)\sqrt{T}$$

# Vega Put



# Applications?

# Value of a Call

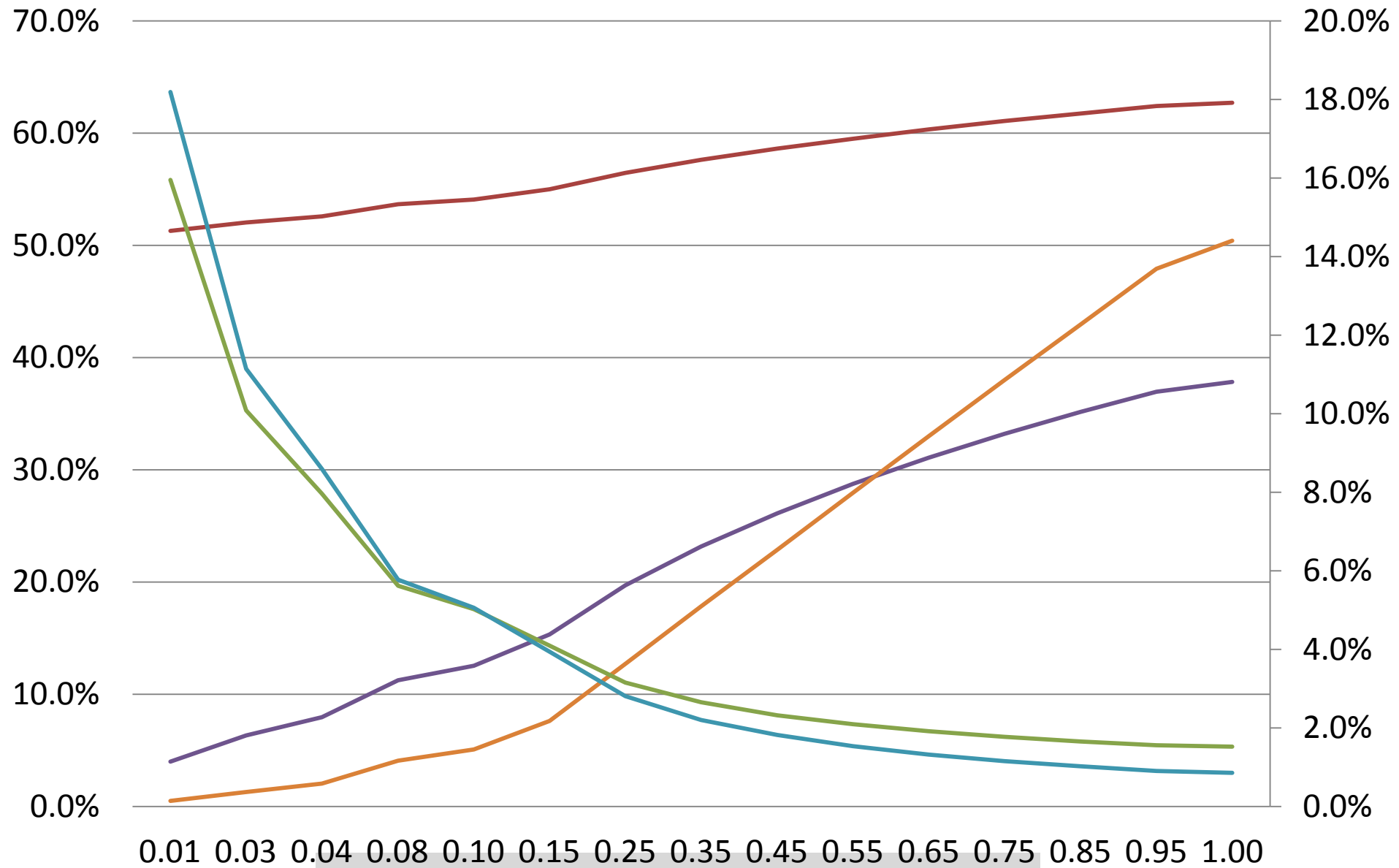
$$\text{Call} = \text{Delta} * S - \text{Borrowing}$$

# Greeks

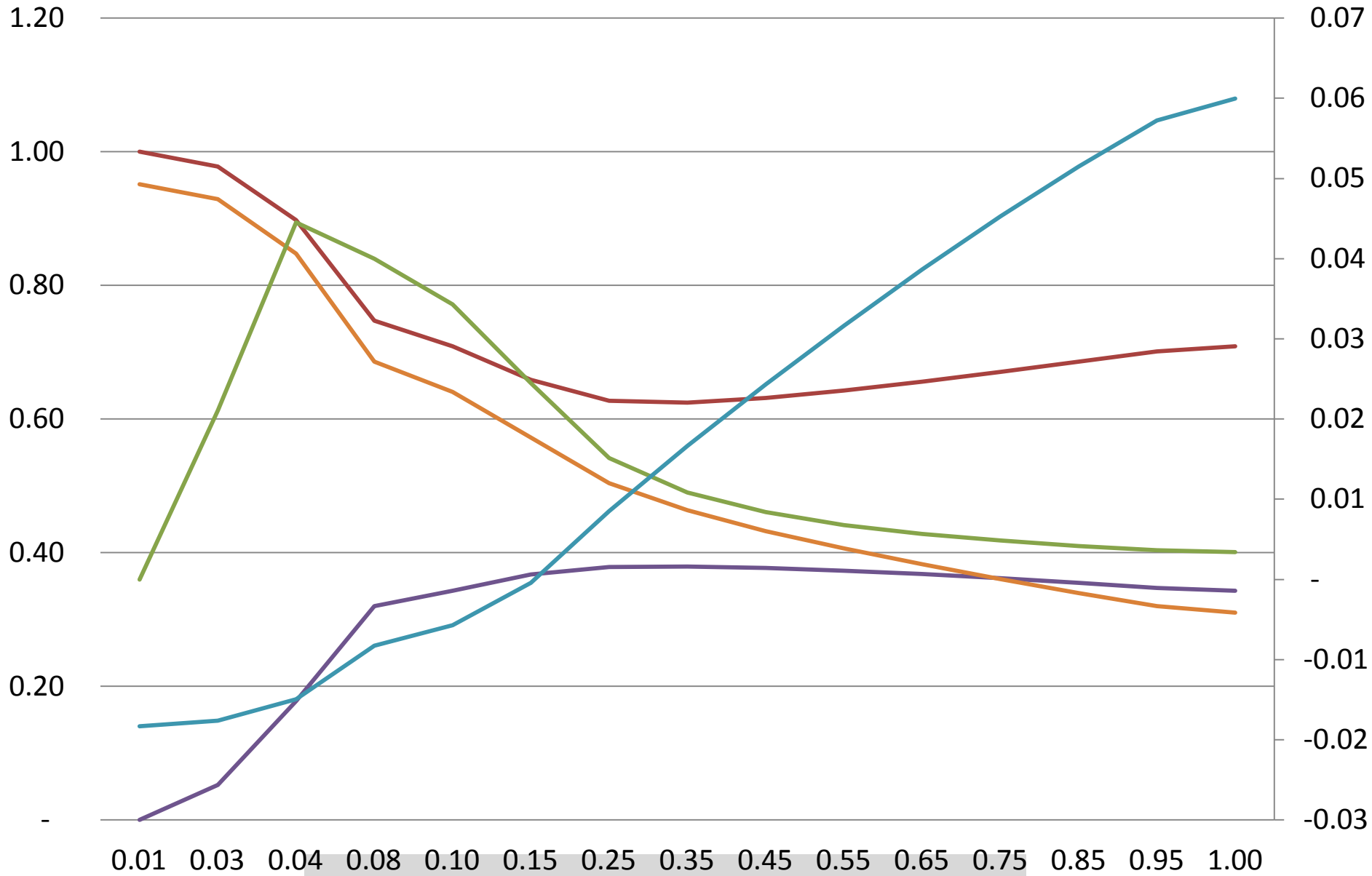
Behaving badly  
At, Near Money Call Options



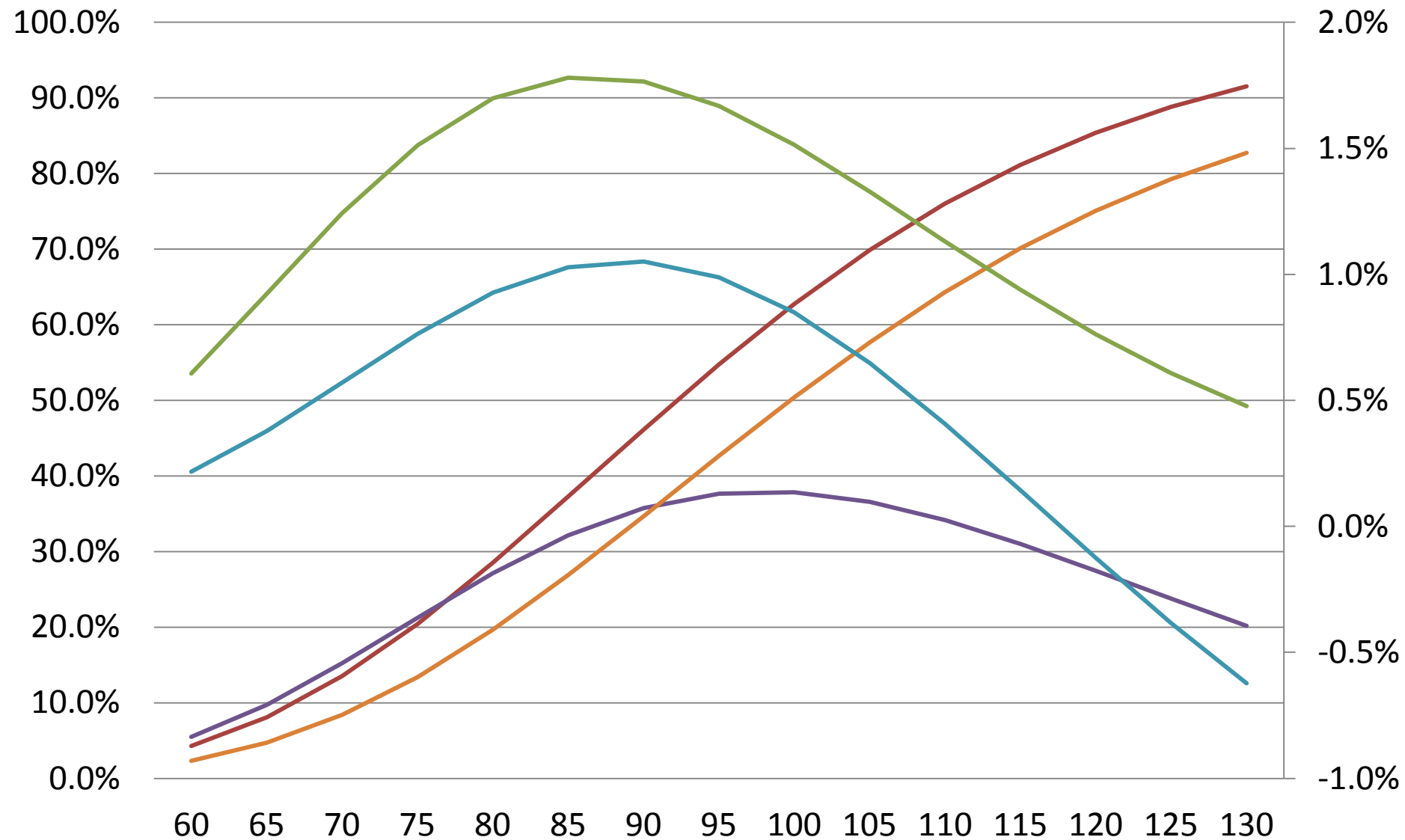
# The Greeks against Time



# The Greeks against Vol

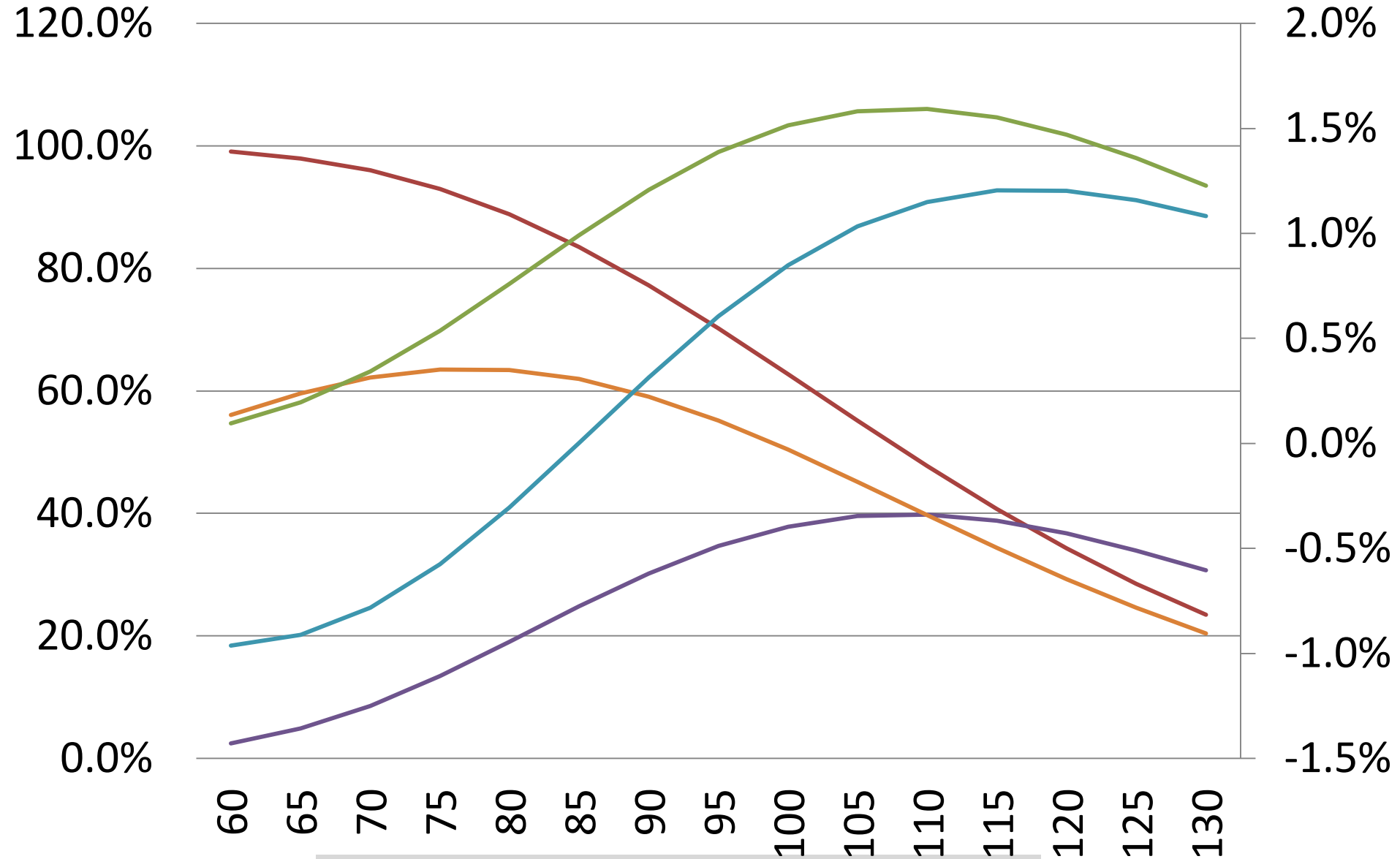


# The Greeks against Spot

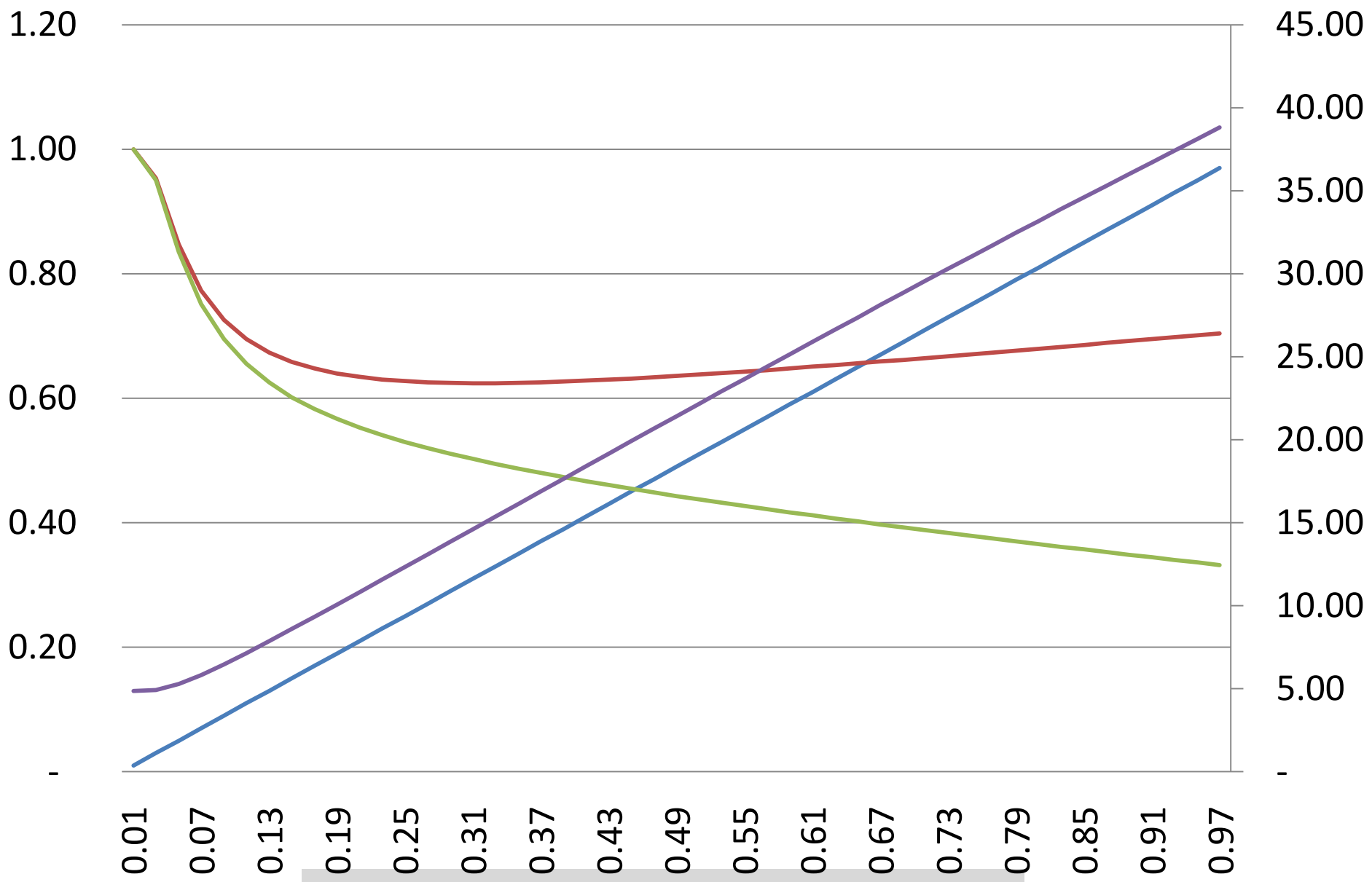


— Delta — Vega — Rho — Gamma — Theta

# The Greeks against Strike



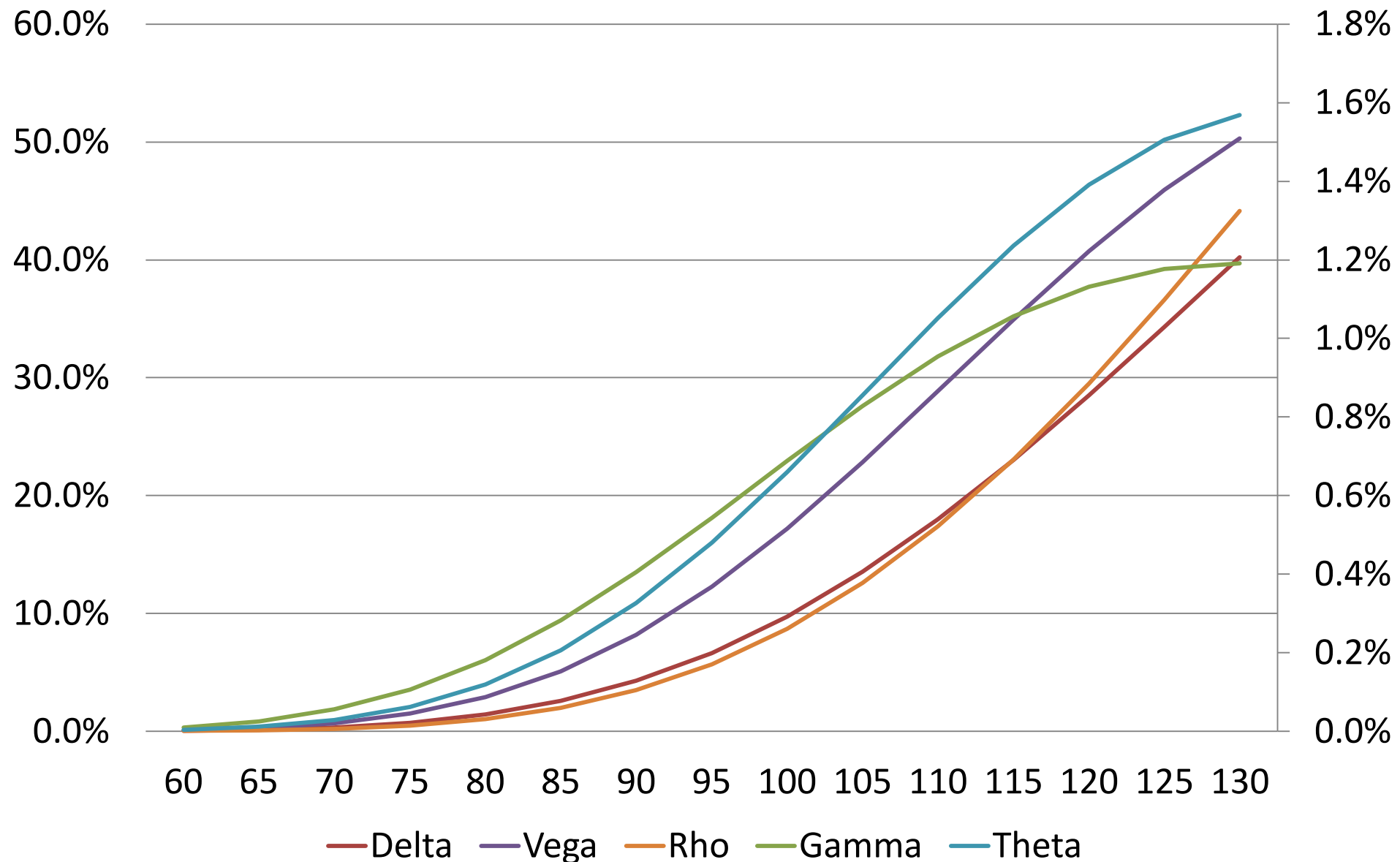
# Vol, N(d1), N(d2), Price



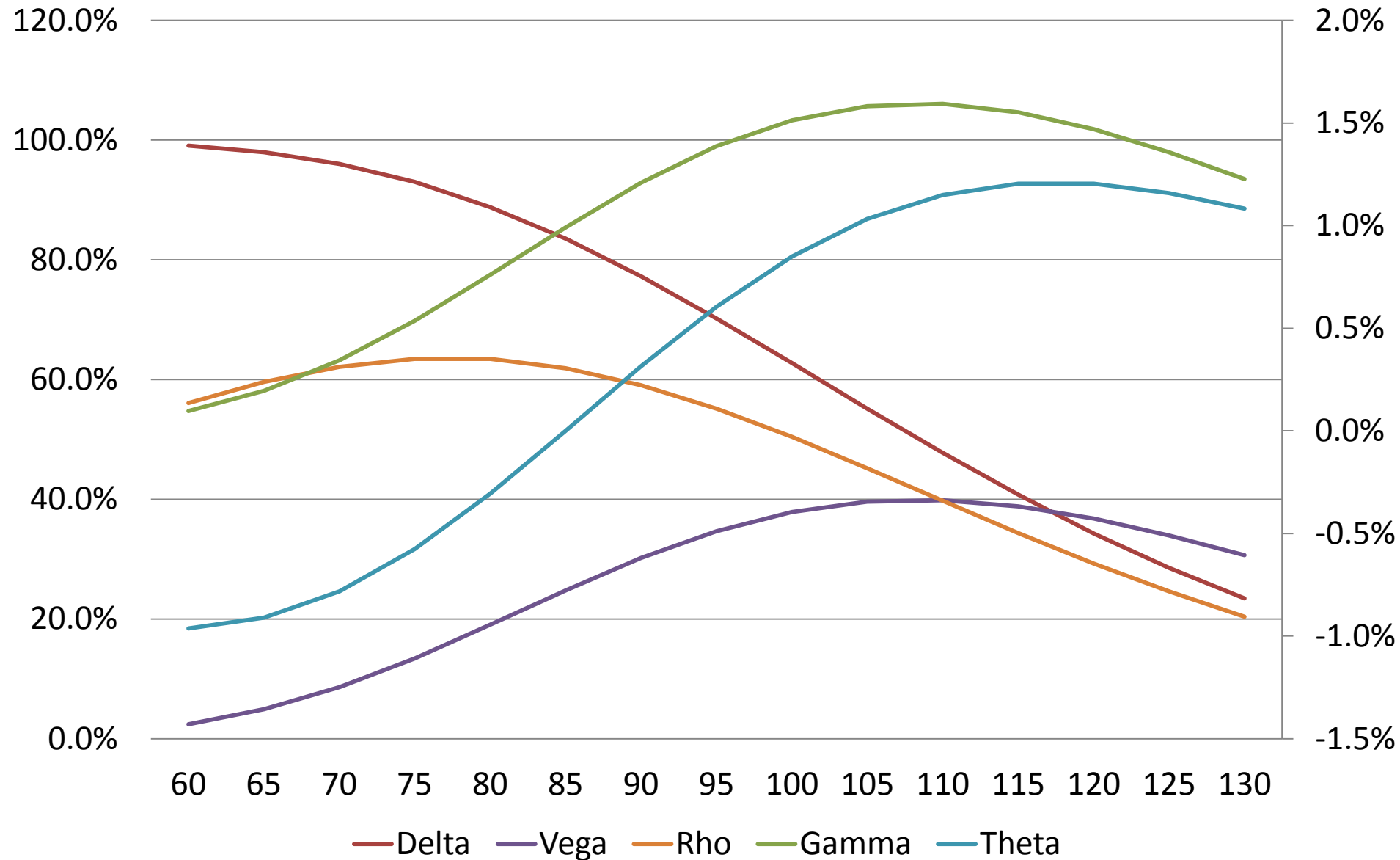
# Greeks

Behaving badly  
Deep out of Money  
Call Options

# The Greeks against Spot

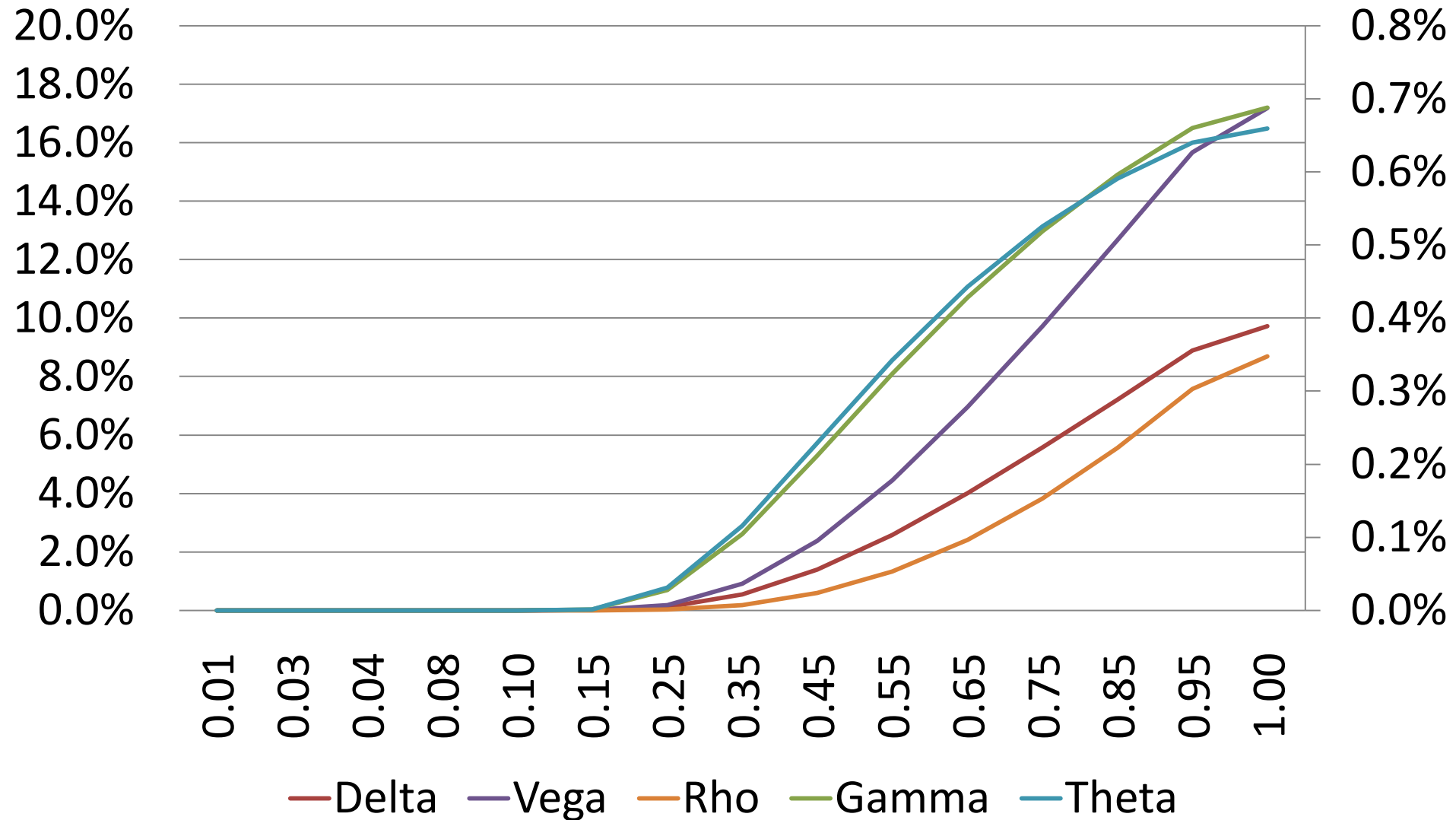


# The Greeks against Strike

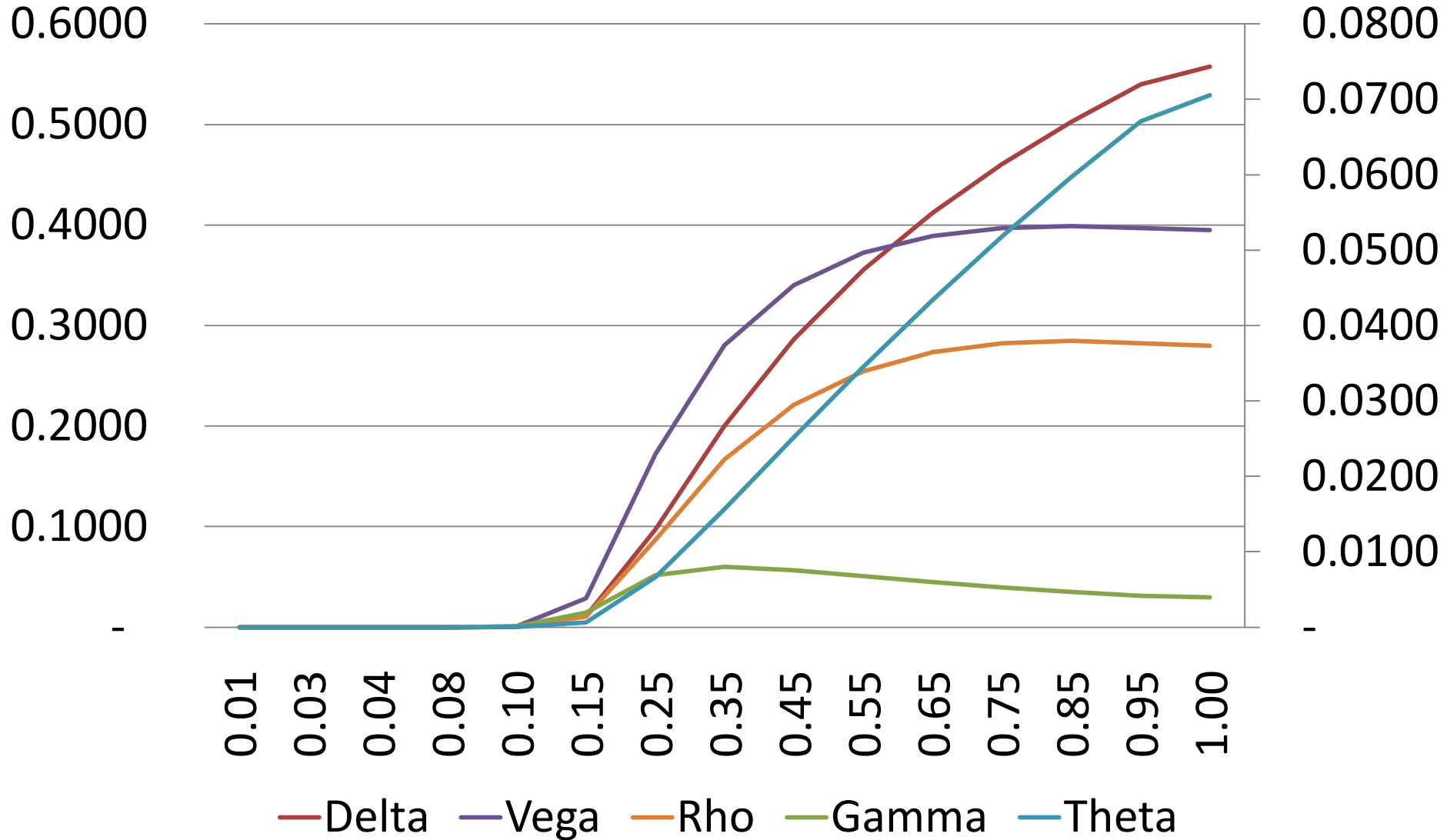




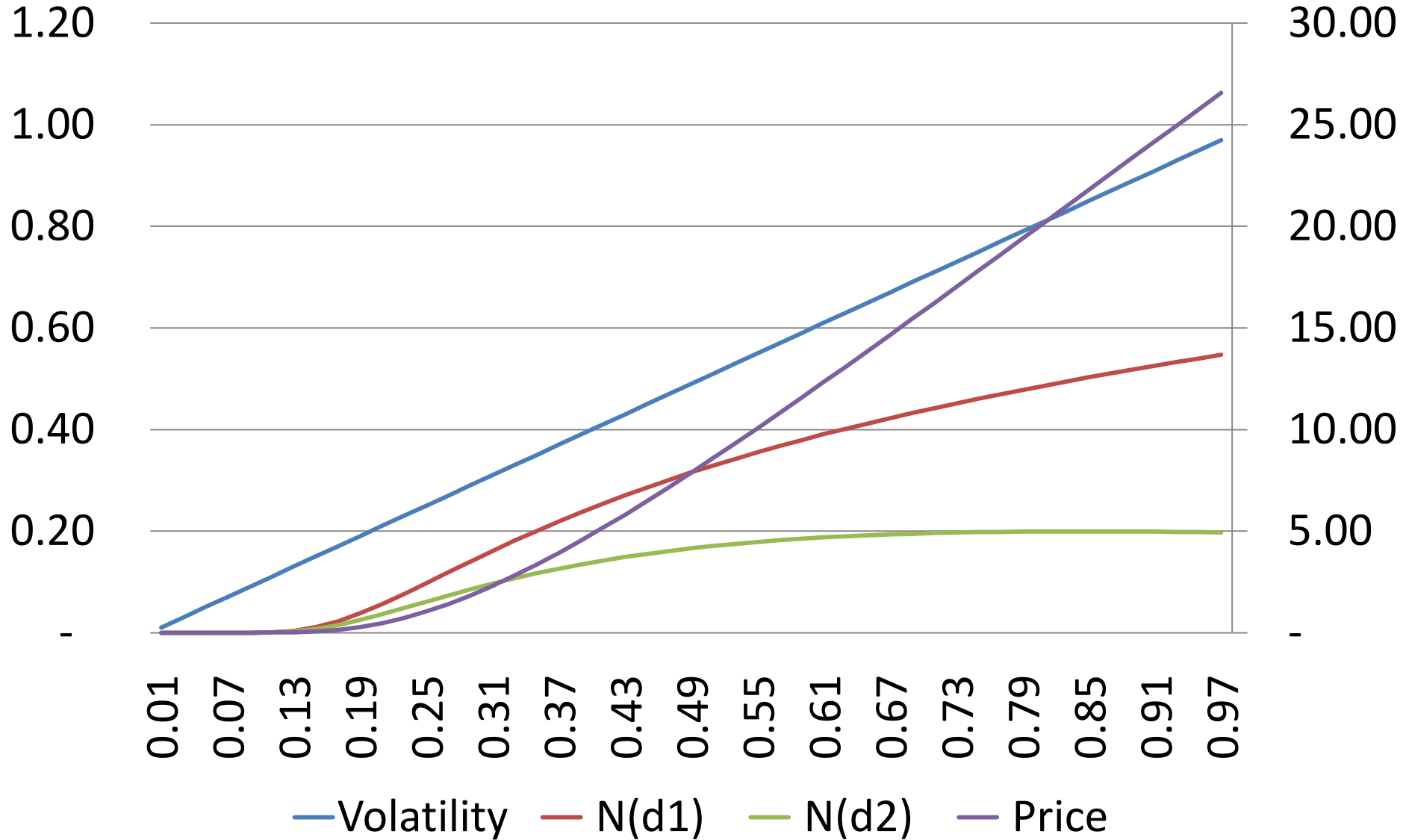
# The Greeks against Time



# The Greeks against Vol



# Vol, N(d1), N(d2), Price



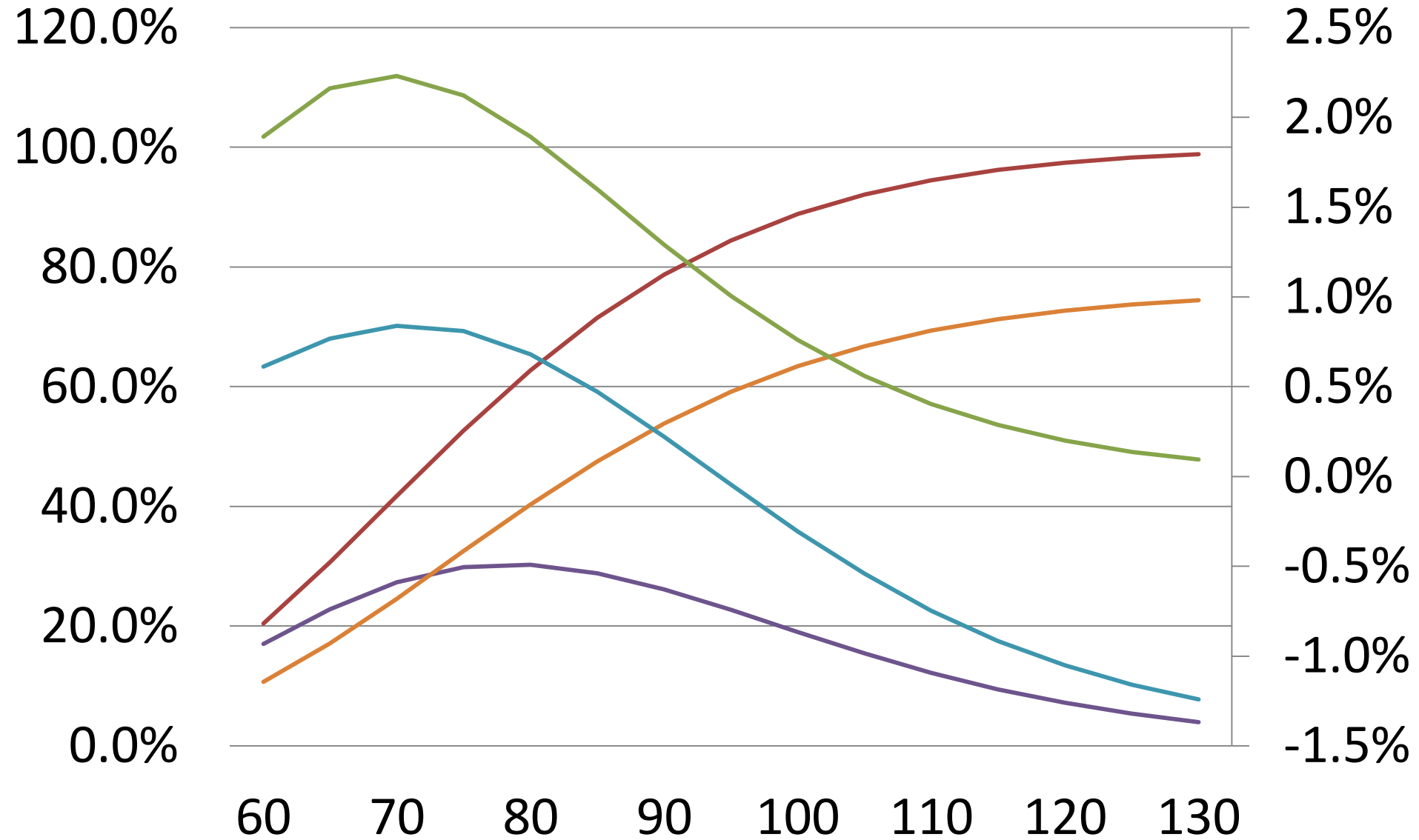
# Greeks

Behaving badly

Deep In Money

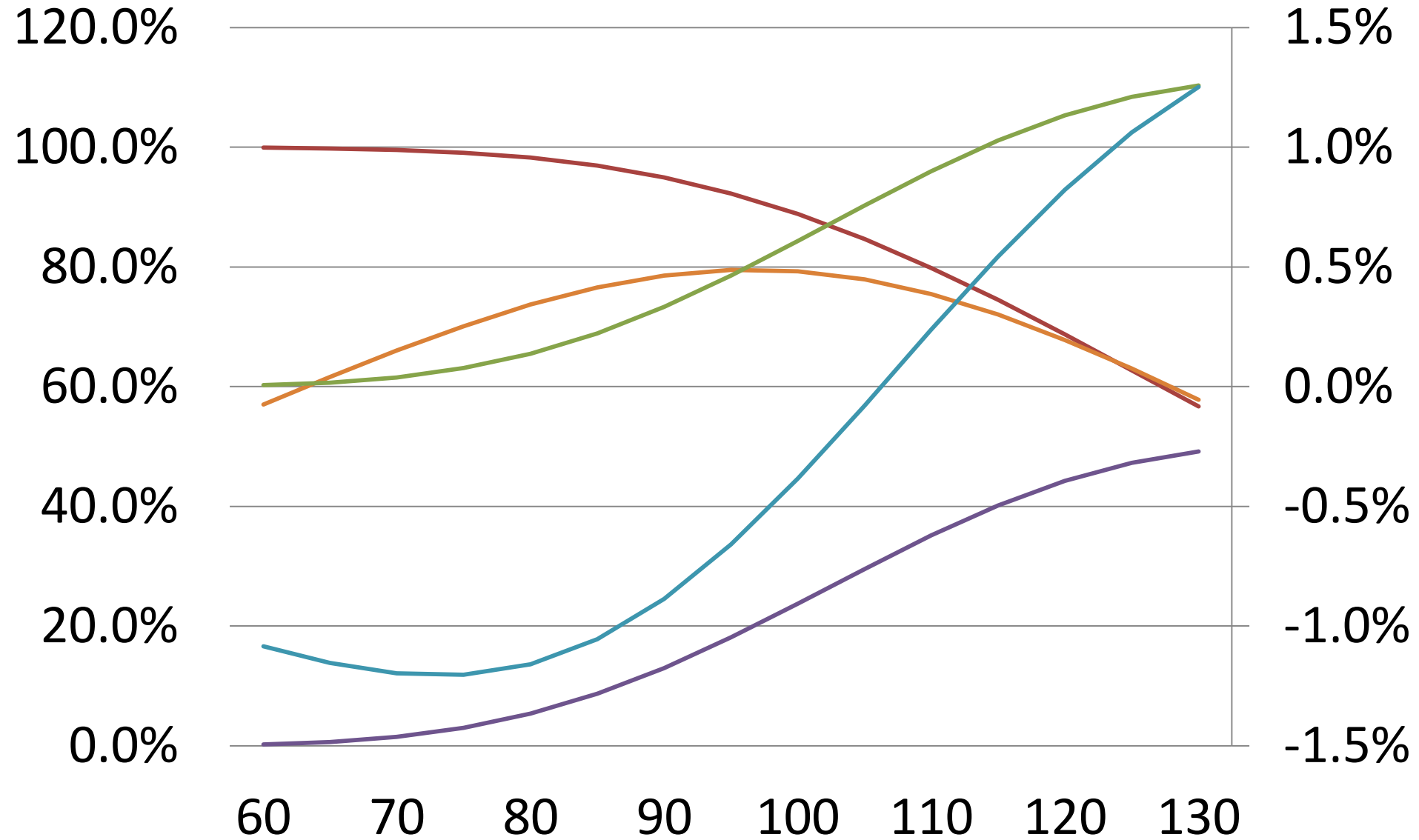
Call Options

# The Greeks against Spot

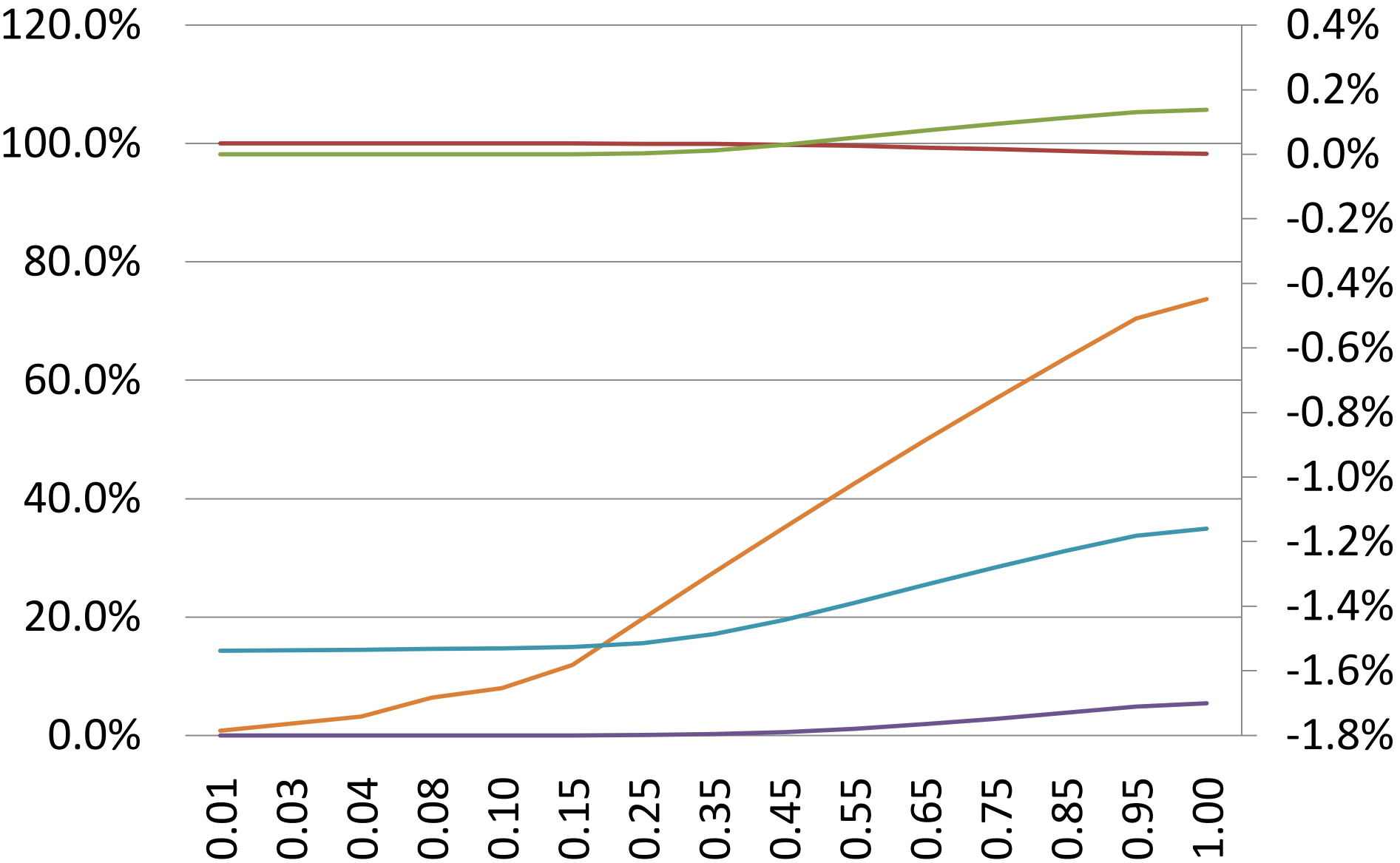


— Delta — Vega — Rho — Gamma — Theta

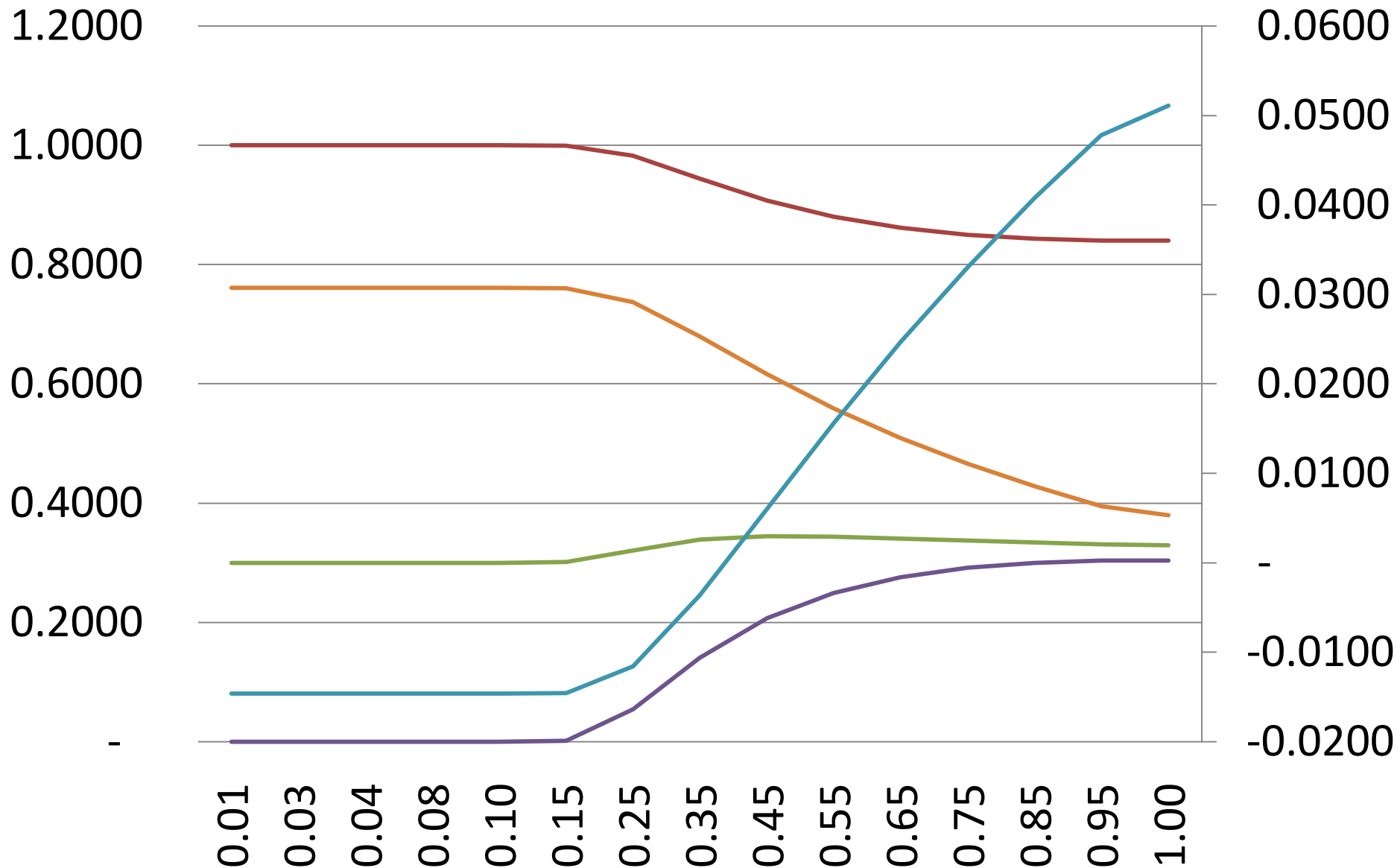
# The Greeks against Strike



# The Greeks against Time

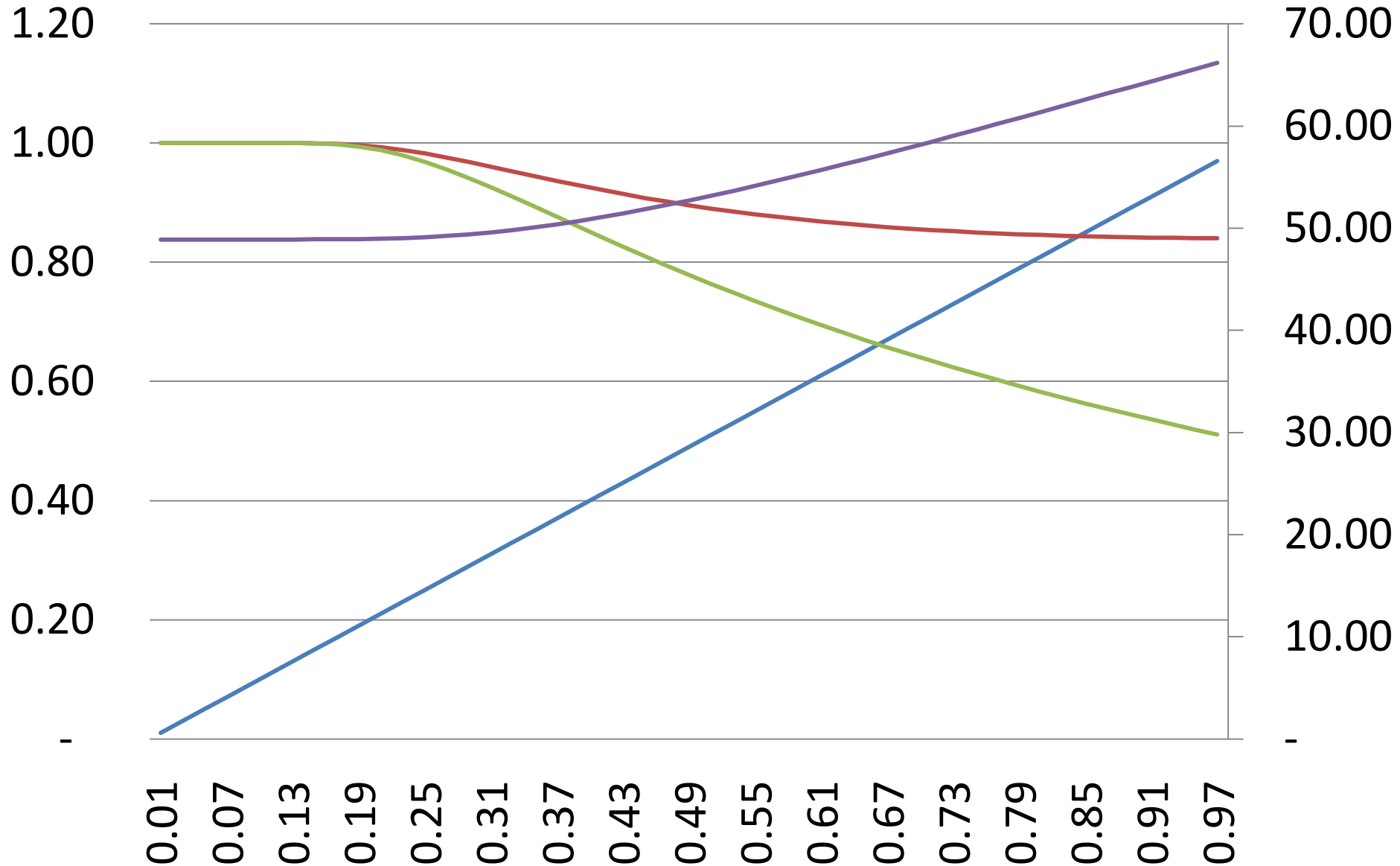


# The Greeks against Vol





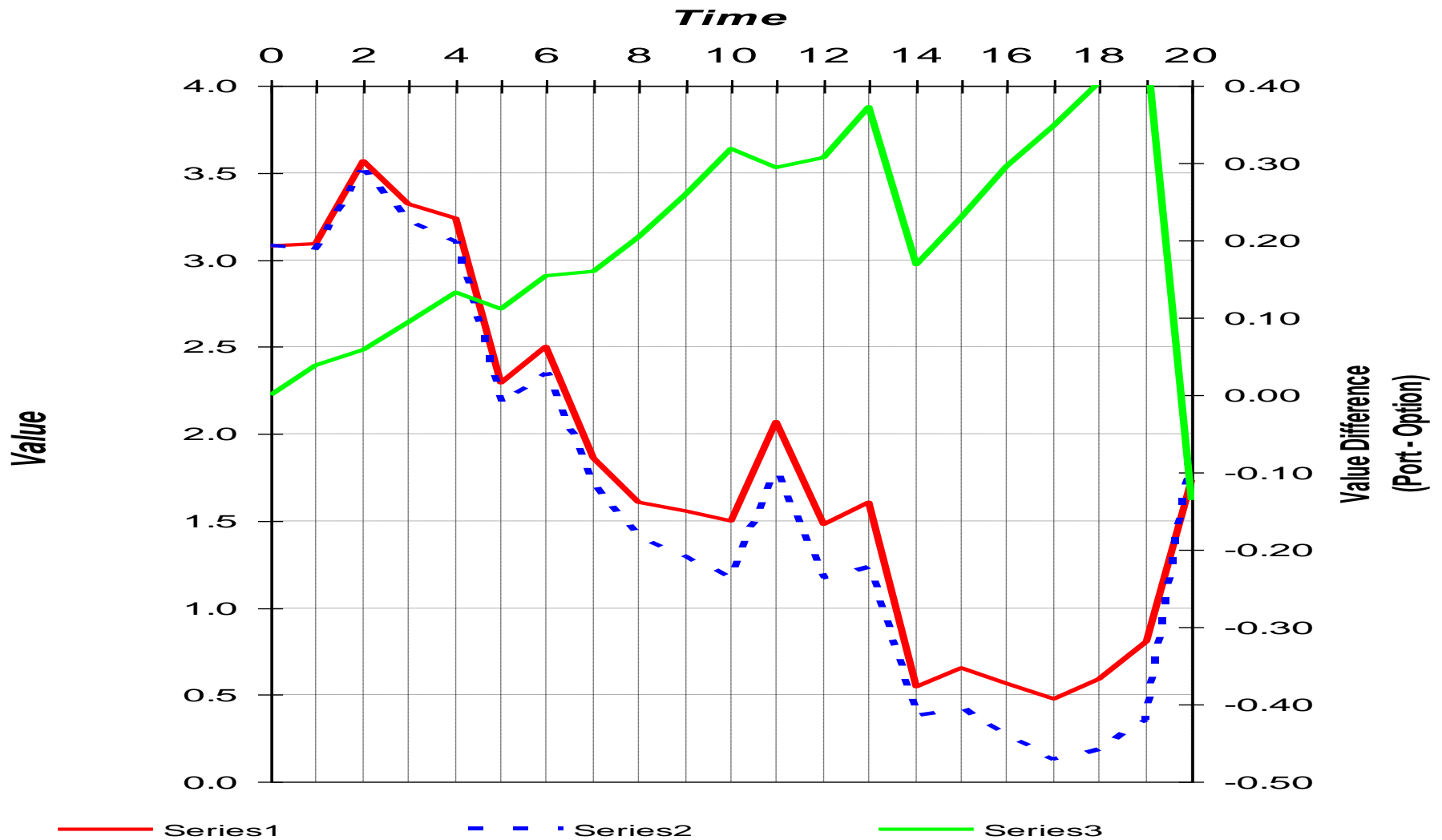
# Vol, N(d1), N(d2), Price



# Delta Hedging Simulation

Time step	Time to expiration	Stock price	Option d1	Option delta	Replicating Portfolio		Replicating Portfolio		Difference (port val - option val)	Cost of Purchase	Interest on Balance
					Dollars in stock	Borrow	Portfolio Value	Option Value			
0	0.0833	52.00	0.5443	0.7069	36.758	33.680	3.078	3.078	0.000	36.758	0.00701741
1	0.0792	51.53	0.4452	0.6719	34.621	31.886	2.736	2.704	0.032	-2.137	0.00664352
2	0.0750	50.78	0.2752	0.6084	30.896	28.668	2.228	2.177	0.051	-3.725	0.00597311
3	0.0708	51.76	0.5174	0.6976	36.105	33.288	2.818	2.766	0.051	5.209	0.00693565
4	0.0667	51.45	0.4513	0.6741	34.684	32.088	2.596	2.505	0.091	-1.421	0.00668563
5	0.0625	51.63	0.5069	0.6939	35.826	33.116	2.710	2.575	0.135	1.142	0.00689993
6	0.0583	51.93	0.5988	0.7253	37.665	34.756	2.910	2.734	0.175	1.839	0.00724151
7	0.0542	53.65	1.0838	0.8608	46.183	42.029	4.154	4.063	0.091	8.517	0.00875697
8	0.0500	54.39	1.3258	0.9075	49.363	44.582	4.780	4.678	0.102	3.180	0.00928896
9	0.0458	53.70	1.1787	0.8807	47.294	43.153	4.142	4.020	0.121	-2.069	0.00899108
10	0.0417	54.24	1.3930	0.9182	49.801	45.193	4.608	4.468	0.140	2.506	0.00941615
11	0.0375	54.56	1.5636	0.9410	51.343	46.449	4.894	4.736	0.159	1.543	0.00967787
12	0.0333	54.13	1.5056	0.9339	50.550	46.073	4.477	4.297	0.180	-0.794	0.00959951
13	0.0292	54.99	1.9102	0.9719	53.446	48.174	5.272	5.092	0.180	2.896	0.01003722
14	0.0250	54.16	1.7331	0.9585	51.906	47.453	4.453	4.262	0.191	-1.540	0.00988717
15	0.0208	54.78	2.1543	0.9844	53.925	48.884	5.041	4.845	0.196	2.019	0.01018513
16	0.0167	53.97	2.0123	0.9779	52.775	48.544	4.231	4.026	0.205	-1.150	0.01011432
17	0.0125	52.18	1.3087	0.9047	47.208	44.733	2.475	2.292	0.183	-5.567	0.00932032
18	0.0083	51.14	0.8512	0.8027	41.048	39.526	1.522	1.315	0.207	-6.160	0.00823543
19	0.0042	51.59	1.6349	0.9490	48.955	47.081	1.874	1.620	0.254	7.907	0.00980955
20	0.0000	50.89	NA	1.0000	50.888	49.688	1.200	0.888	0.312	1.932	0.01035267

# Delta Hedging Simulation



# Kill a Bank Simulation

## Introduction

# What do you control?

Initial Allocation & Strategy				
Balance Sheet				
Assets		Allocation	Volume	
0.25	3 month Tbill	10%	14,100,000	
0.5	6 month Tbill	5%	7,050,000	
1	1 year Tbill	5%	7,050,000	
3	3 year PIB	5%	7,050,000	
5	5 year PIB	5%	7,050,000	
10	10 year PIB	5%	7,050,000	
1	1 year Loan	5%	7,050,000	
3	3 year Loan	10%	14,100,000	
5	5 year Loan	50%	70,500,000	
100%			141,000,000	
Liabilities				
Deposits				
0.25	3 month deposit	35%	46,550,000	
0.5	6 month deposit	32%	42,560,000	
1	1 year deposit	30%	39,900,000	
2	2 year deposit	1%	1,330,000	
3	3 year deposit	1%	1,330,000	
5	5 year deposit	1%	1,330,000	
100%			133,000,000	
<b>Equity (Surplus)</b>			<b>8,000,000</b>	

# What do you get?

	min	max	average	stdev	
Maturity - Investment	3.63	4.02	3.84	7.981%	<b>Maturity - Investment</b>
Maturity - Liabilities	0.63	0.66	0.65	0.572%	<b>Maturity - Liabilities</b>
Maturity Gap	3.00	3.36	3.19	7.446%	<b>Maturity Gap</b>
Interest Income	9.31%	21.43%	15.63%	2.873%	<b>Interest Income</b>
Cost of Funds	6.56%	14.46%	10.78%	1.858%	<b>Cost of Funds</b>
Net Interest Income	2.76%	6.97%	4.85%	1.018%	<b>Net Interest Income</b>
Credit Losses	2.39%	11.53%	6.92%	2.225%	<b>Credit Losses</b>
Net realized Income	-0.38%	1.17%	0.38%	0.383%	<b>Net Realized Income</b>

# What you don't see?

Cost of funds			Core Products	Initial State
Start	8.0%		10 year PIB	11.0%
Mean	12.0%		5 year PIB	10.0%
Volatility	5.0%		3 year PIB	9.0%
<b>Investment Spread</b>			1 year Tbill	8.0%
Start	1.0%		6 month Tbill	7.0%
Mean	1.0%		3 month Tbill	6.0%
Volatility	3.0%		1 year Loan	11.0%
<b>Credit Spread</b>			3 year Loan	12.0%
Start	2.0%		5 year Loan	14.0%
Mean	6.0%		3 month deposit	8.0%
Volatility	6.0%		6 month deposit	8.5%
			1 year deposit	9.0%
			2 year deposit	10.0%
			3 year deposit	11.0%
			5 year deposit	11.5%
For regulatory purposes	15%			
Market - 3 year PIB	13.25%			
Credit Strategy	Credit Loss as a % of credit spread		Credit Loss	150%
Aggressive	450%		Advances Weight	65%
Moderate	150%			
Passive	90%			
Conservative	50%			

# What do you need to manage?

Starting Capital		8,000,000	
	(61,266,913)	20,082,387	20,082,387
Cost to close/NIM		155%	
EAR/NIM		100.9%	
Cost to close		2,111,773	0.13
Net Interest Margin (after Provisions)		1,363,292	
Earnings at Risk		1,375,423	100.9%
Reset GAP		20,082,387	
Average Capital		8,669,565	
Min Capital		(16,806,818)	13.000
Structural Liquidity		53,860,000	
Balance Sheet Foot print		141,000,000	
NIM / Capital		17.04%	
NIM / Assets		0.967%	
NIM (excluding provisions)		6,426,326	
Credit Losses & Provisions		5,063,034	



# Rules

- Sit and work in groups
- Finalize your strategy and submit
- Repeat

# Iterations – Kill a Bank

- Maximize Interest Income
- Minimize credit provisions
- Maximize Gap
- Minimize Gap
- Stabilize Capital
- Reduce probability of shortfall to zero
- Zero Shortfall, Maximize earnings
- Final Round

# Greeks - I

- Delta
  - Option Price sensitivity to change in underlying price
- Gamma
  - Option price sensitivity to change in Delta

# Greek - II

- Vega
  - Option price sensitivity to changes in volatility
  
- Theta
  - Option price sensitivity to changes in time to expiry

# Greek - III

- Rho
  - Option price sensitivity to changes in the risk free rate